

*2010: Canadian Defence
Industry at a Crossroads?*

CRRGFKZ"C

*Ecpcfkcp"Cuuqekcvkqp"qh"Fghgpeg"cpf"Ugewtkv{"
Kpffwvvtkgu"*ECFUK+"Oknkvt{"Rtqewtgo gpv"Trgrqtv*

Gzgewkxg"Uwo o ct{

Vjg"rtk o ct{"tgurqpukdknk{"qh"gxgt{"pcvkqpcn"iqxgtp o gpv"ku"vjg"uchgv{"qh"
kvu"rgqrng"cpf"vjg"rtqvgevkqp"qh"kvu"eqwvpt{0" I qxgtp o gpvu."vjgtghqtg."wug"cn"
cuugvu"cv"vjgkt"fkurqucn"vq"vcemng"vjku"ejcnngpi g}

Ecpcfcà"qyp"uweegu"kp" fghgpfkpi"kvu"uqxgtgkip."geppq o ke"cpf"pcvkqpcn"
ugewtkv{"kpvgtgguv"fgrgpfu"nctign{"qp"jqy"vyq"ko rqtvcpv"uvcmgjqnfgtu ò Ecpc/
fcà"o knkvct{"cpf"kvu" fghgpeg"cpf"ugewtkv{"kpfwvvtkgu ò qrgtcvg"kp fgrgpf gpvn{"
cpf"vqjgvjgt"Kpffkxkfwcnno i g gpg

:2" Crrgpfkz"C

rtqitcou"oqtg"ghfkgpvn{"cpf"ykvj"xcuvn{"k o rtqxf"qweq o gu"hqt"vjg"Ec/
pcfkcp"geqpqo {"cpf"Ecpcfkc"yqtmgtu"Ykvjqww"vjgug"ejcpi gu."Ecpcfciù"
fghgpeg"kpfwuvtkn"dcug"ykn"fgenkpg."tngicvkpi"Ecpcf"vq"vjcv"qh"c"dw{gt"

rtqeguu" fg l pgf" d{ "htwvvtcvkqp." eqphwukqp." kpeqpukuvgpe{." nc{gtu" qh"
dwknv/kp"tgfwpcpe{."u{uyg o ke"tku_ _
"

Uw o o ct{"qh"Tgeq o o gpf cvkqpuk

TGEQO OGPFCVKQP"%3

GUVCDNKUJ "C P F"KORNGOGPV"C"FGHGPEG"K P FWUVT KCN"RQNKE [

3/3" Cnki p" fghgpeg" rtqewtg o gpv" uvtcvgi kgu" cpf" rtqeguugu" vq" uwr rqt v" v j g" rqnke {0

3/4" Ctvkewncvg" cpf" pwtvwtg" etkvkecn" fghgpeg" kpfwvtken" ecrdknkvkgu" v j cv" ctg" pggfgf" vq" uwr rqt v" Ecpcfcù" fghgpeg. "uqxgtgkip" cpf" geappq o ke" kpvgtguvu0

3/5" Gpcdng" v j g" uweeguu" qh" v j qug" etkvkecn" ecrdknkvkgu" v j tqwi j "øenwuvgtù" T (F." KTD." gzrqt v" cpf" rtqewtg o gpv" uvtcvgi kgu0

3/6" Gpcdng" v j g" uweeguu" qh" v j qug" etkvkecn" ecrdknkvkgu" v j tqwi j "øenwuvgtù" T (F." KTD." gzrqt v" cpf" rtqewtg o gpv" uvtcvgi kgu0

**Fghgpeg" cpf" v j g" geappq o {" ctg" kpvgt/fgrgpf gpv" gng o gpvu""
kp" c" uqxgtgkip. "qww y c t f n { / n q m k p i " cpf" eq o r g v k v k x g" E b q q c f È 0*

4/5" Ujkhvkpi"vjg"öfghcwnv÷"fgekukqp" o cmkpi"vq"gpewtcig"rtqewtg o gpv"
htq o "swcnkfgf"Ecpcfkcp"uqwtegu"ô"ht"gzc o rng<

c0" Ctvkewncvg"fq o guvke"kpfwuvtken"qdlgevkgu"fwtkpi"vjg"tgswtg o gpv"fgfpk/
vkqp"uvcig"*k()g()dghqtg"vjg"rtqewtg o gpv"uvtcvgi { "ku"ejqugp() }

d0" Ujkhv"vq"tcvgf"tgswtg o gpvu"htq o " o cpcfvt { "ppgu"kp"vjg"ugngevkqp"rtq/
eguu"vq"gpwvtg"qxgtcnn"dguv"xcnwg"kpenwfkpi"geqpq o ke"qdlgevkgu()

e0" Ujkhv"vq"kpfkigpwu"kp/ugtxkeg"uwr rqtv"*KUU+"chvgt"vjg"ycttcpv { "rgtkqf"
qp"ukipkfecpv" o knkvct { "gswkr o gpv"rtqewtgf"htq o "qhh/ujqtg"uqwtegu()

f0" Dw { "y jcv" Iqxgtp o gpv"jcu"eq/fgxgnqr g f" ykvj"Ecpcfkcp"kpfwuvt {()

TGEQO OGPFCVKQP"%5

UVTGP IV J GP"FGHGPEG"RTQEWTGOGPV" I QXGTPCPEG

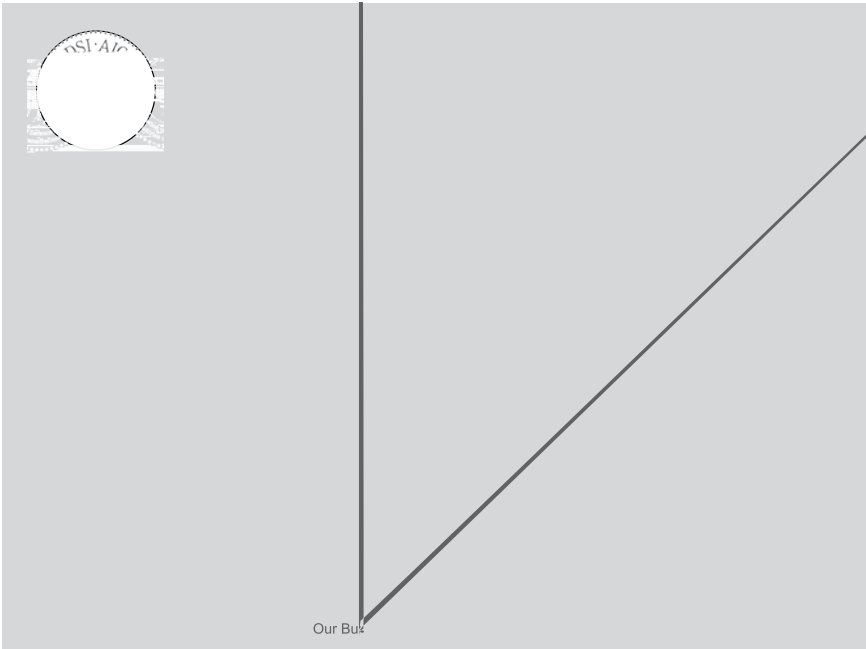
5/3" Etgcvg"c"ukping"rqp"qh"ceeqwpcdknv { "cv"vjg"Ecdkpgv"ngxgn"tgurqpukdng"
hqt"dqvj" fghgpeg"gswwkr o gpv"cpf"vjg" fghgpeg"kpfwuvtken"dcug()

5/4" Etgcvg"c" Fghgpeg"kpfwuvt { "Cfxkuqt { "Eqwpekn"tgrqtkpi"cv"vjg"Okpkuv/
tkcn"ngxgn"vq"qhht"eqpvkpwkpi"cfxkeg"vq"vjg" Iqxgtp o gpv"qp"vjg"etgcvkqp."
k o rng o gpvcvkqp"cpf" qpiqkpi" o cpcigo gpv"qh"vjg" fghgpeg"kpfwuvtken"
rqnke {()

5/5" Etgcvg"c"Lr tg

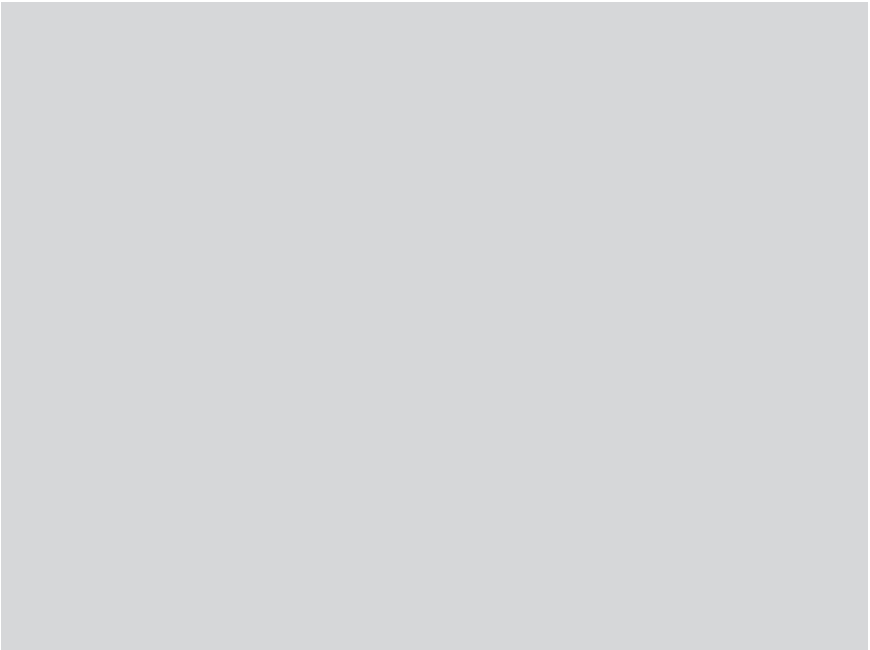
CRRGPFKZ"D

*Ecpckcp"Cuuqekcvkqp"qh" Fghgpeg"cpf"Ugewtkv{"
kpfwvwtkgu"Rtgugpvcvkqp*

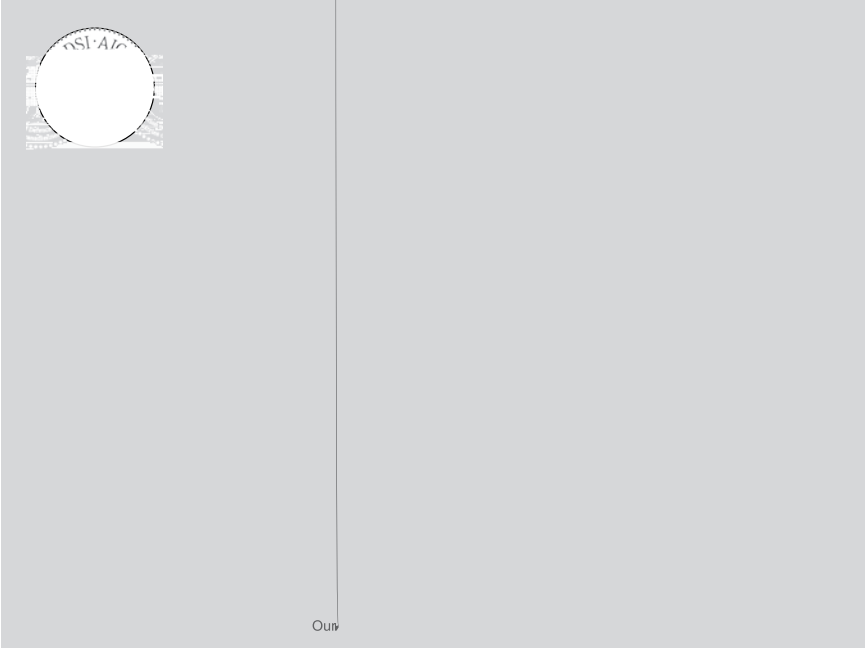


Crrgpfkz'D

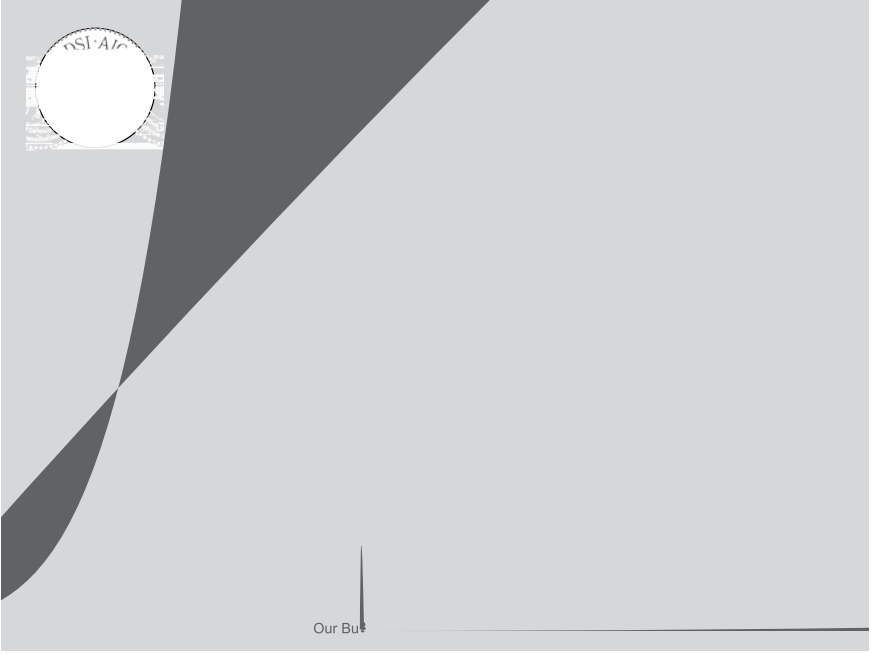
::" Crrgfkz"D



Crrgpfkz"D" ;;

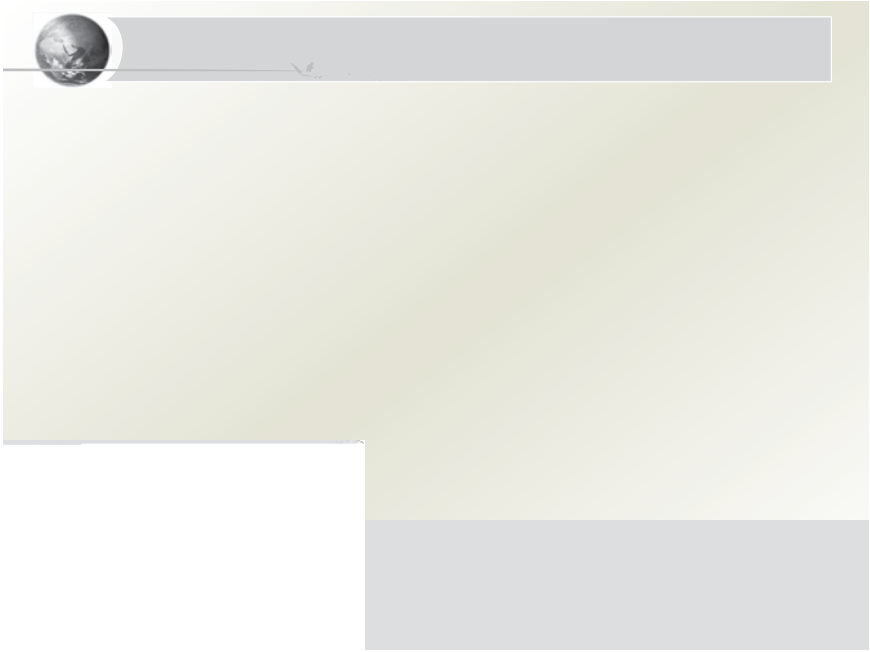


;2" Crrgpfkz"D



CRRGPFκZ"E

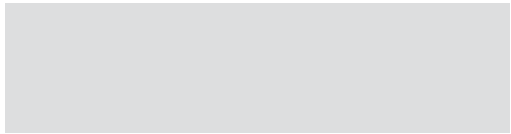
Ecpcfkcp"kpfwvt{<"Cp"Guugpvkcn"Gng o gpv"ykvjkr"

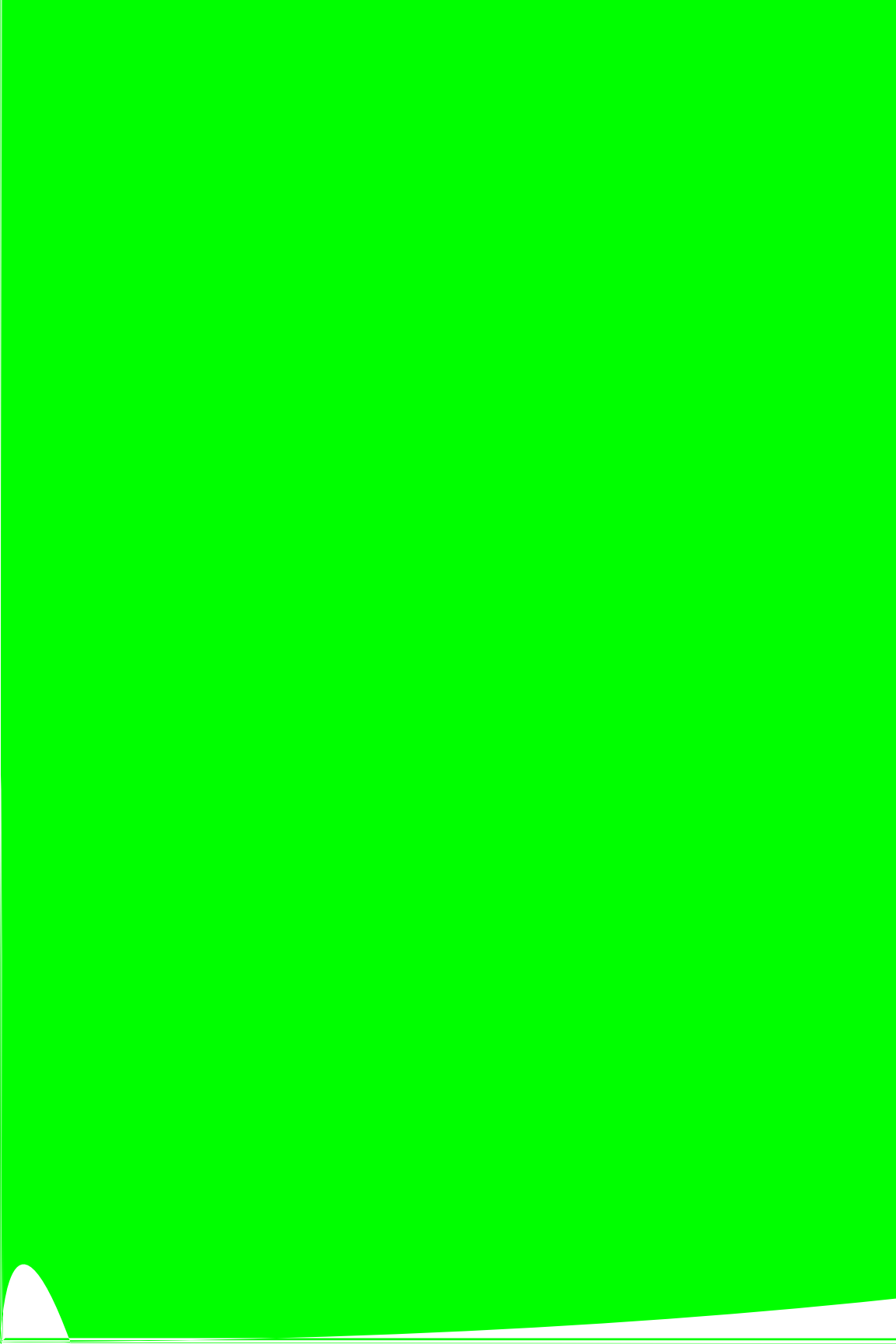




A large, light beige rectangular area with a dark gray horizontal bar at the top and a dark gray rectangular block at the bottom right. The beige area contains a faint, thin white line that starts near the globe and extends horizontally across the top of the beige area.

;6" Crrgpfkz"E





;" Crrgpfkz"E



A large, light beige rectangular area with a grey horizontal bar at the top and a grey horizontal bar at the bottom. The top bar is a thin grey line. The bottom bar is a thicker grey line. The main body of the area is light beige.





A large, light beige rectangular area with a grey horizontal bar at the top and a grey horizontal bar at the bottom right corner. The area is mostly empty, suggesting a placeholder for content.

Cdqwv"vjg"Cwvjqtu

Mc o cnLc{ctcvjpc}ewttgpn{"ugtngu"cu"cp"cpn{uv"cv"vjg" Fktgevtcvg"qh"Uvtc/
vgike"Hkpcpeg"cpf"Eqvki"ykvj"kp"vjg"Cuukvcpv" Fgrwv{"Okpkvgt*"Hkpcpeg"cpf"
Eqtrqtcvg"Ugtxkegu"cv"vjg" Fgrctv o gpv"qh" Pcvkqpcn" Fghgpeg" Jg"jcu" ffxgtug"
cpf"gzvpuksxg"rtqhuuqpcn"gzr gktgpeg"kp"dqvj"vjg"rtkxcvg"cpf"rwdnke"ugevtu"
kp"ctgcu"qh"dwukpguu"rncppki." fpcpekn" o cpcig o gpv."cpf"geppq o ke"cpn{uku"
Otl" Lc{ctcvjpc"j qnfu" c" Dcejgnqt"qh"Eq o o gteg" fgi tgg"htq o" Ectngvqp" Wpk/
xgtukv{."Qvvcyc."cpf"ku" c" E jctvgtgf" Hkpcpekn" Cpcn{uv*"EHC+"e jctvgt" jnfgtl

Vk o qvj{ "K0" Rci g"ku" rtgufgpn"qh"vjg" Ecpcfkcp" Cuuqekcvkqp"qh" Fghgpeg" cpf"
Ugewtkv{ "Kpfuwvtkgu*"ECFUK+0"Vjg"uqp"qh" c"pcxcn"eq o o c pfgt"cpf"vjg" i tcpf/
uqp"qh"cp"ct o {" o clqt" i gpgtcn. "Vk o" Rci gu"ectggt"jcu"dggp"ykvj"kp"vjg"dwukpguu"
ugevtu"Kp"jku"ewttgpn"rqukvkqp." Otl" Rci g" cfxqecvgu"vq"vjg"hgfgtcn" i qxgtp o gpv"
qp"dgjcnh"qh"vjg": 82" Ecpcfkcp/dcugf"dwukpguu"vjcv"ctg"ECFUK" o g o dgtu"
Ewttgpn" rqnke{ "kuuwgu"qh"kpvtgtuv" kpenwfg" fghgpeg" rtqewtg o gpv" tghqt o="uwu/
vckkpi" cp"kpvtgpcvkqpcn{" eq o r gvkxg" fghgpeg" cpf"ugewtkv{ "kpfuwvtkcn"dcug"
kp" Ecpcfc=" uvtcvgikecnn{ "ngxgtc"i kpi" fghgpeg" cpf"ugewtkv{ "rtqewtg o gpvu"vq"
Ecpcfcu"geppq o ke." vtcfg." vgejpnqi{." cpf" kpfuwvtkcn" cfxcpvc"i g="cpf" o kvk/
icvkpi"vjg" k o rcev"qh"VCT"kpvtg r tgvckqpu"qp"dkncvgtcn" fghgpeg" cpf"ugewtkv{ "
vtcfg" ykvj"vjg" Wpkvgf"Uvcvgtu"

Dkp{c o "Uqng o qp"ku"ugpkqt" fghgpeg"uekpvku"cv"vjg" Egpvtg"htq" Qrgtcvkqpcn"
Tgugctej" cpf" Cpcn{uku/ Fghgpeg" T (F" Ecpcfc." cpf" vgc o "ngcftg." Fghgpeg"
Geppq o keu"Vgc o."cv"vjg" Pcvkqpcn" Fghgpeg" Jgc fswctvgtu" Jg"ku"cp" cflwpev"
rtqhuuqt" cv" Ectngvqp" Wpkxgtukv{ "cpf"vjg" Tq{cn" Oknkvt{ "Eqnngig." cpf" eq/
fktgevt"qh"vjg"Kpvkvwg"htq" Fghgpeg" Tguqwtg" Opcig o gpv" Jg"eq o r ngvgf"
c"Rj F"kp"geppq o keu"htq o"vjg" Wpkxgtukv{ "qh" [qtm." Wpkvgf" Mkipf q o" Jg"jcu"
rtgxkwun{ "yqtmf"htq"vjg" Fgrctv o gpv"qh" Pcvkqpcn" Fghgpeg"cu" e jkgh"geppq/
o kuv."cv"Uvcvku"keu" Ecpcfc"cu" c"tgugctej" cpcn{uv."cpf"cv"DEU"Eqpuwvki"cu" c"
rtqhuuqpcn" eqpuwvcpv" Ftl"Uqng o qp"jcu" rwdnkujg"ctvkengu"cpf" tgrqtvu"qp"
xctkqu"swcpvkcvkxg"cpf" fghgpeg"geppq o keu"kuuwgu"tcp"i kpi"htq o" vk o g/ugtgu"
cpn{uku"cpf"geppq o ke" o qfgmkpi"vq"vjg" fghgpeg" kpfuwvtkcn"dcug." r gcegmgr/
kpi." cpf" fghgpeg" tguqwtg" o cpcig o gpv" Jku" tgugctej" kpvtgtuv" kpenwfg"
geppq o ke"curgevu"qh"kpvtgpcvkqpcn"ugewtkv{ "cpf" fghgpeg" o cpcig o gpv"kuuwgtu

Etcki"Uvqpg"ku"vjg"fktgevqt"qh"cecf g o keu"cv"vjg"Ecpcfkcp"Hqtegu"Eqmng i g"cpf" jgc f"qh"vjg" Fgrctv o gpv"qh" Fghgpeg"Uvwfkgu"cv"vjg" Tq{cn" O knkvct { "Eqmng i g" qh"Ecpcf c0" J g" jcu" c"DC"kp"geqpq o keu"htq o "vjg" Wpkxgtukv { "qh" Ocpkvqdc"cpf" cp"OC"cpf"Rj F"kp"yct"uwvfkgu"htq o "vjg" Tq{cn" O knkvct { "Eqmng i g"qh"Ecpcf c0" F t0"Uvqpg"lqkpgf"vjg"cecf g o ke"uvchh"cv"vjg"Ecpcfkcp"Hqtegu"Eqmng i g"kp"vjg" uw o o gt"qh"4227"chvgt"4; " { gctu"kp"vjg"Ecpcfkcp"Hqtegu0" J ku"ctgc"qh"gzrgtvkug" ku"kp" fghgpeg"geqpq o keu"cpf" fghgpeg" rqnke { " ykvj" ewtgpv"tgugctej" hqewug" f" qp"vjg" fghgpeg"dwf i gv. " o knkvct { " r tqewtg o gpv. "cpf"vjg"uvvcv"qh"vjg"Ecpcfkcp" fghgpeg"kp f wuvtkcn"dcug0

Uvgxgp"V|ghgtcmqu"ku"cp" kpfwuv { " Ecpcf c" cpcn { uv" ykvj" vjg" Fghgpeg" cpf" Octkpg" Fktgevqtcvg"qh"vjg" Cgtqurceg. "Fghgpeg"cpf" Octkpg" Dtcpej" *CFOD+0" J ku" tgegpv" tgurqpukdknkvgu" jcxg" kpenwfgf" tgugctej" cpf" cpcn { uku"qh" Ecpcf c0" fghgpeg"ugevqt. "cpf"ugt xkp i" qp"vjg" Ngv jcn"cpf" Pqp/Ngv jcn" Ygc rqu" Vge jpkcn" Uwdeq o o kvvgg"qh" Ecpcf c0" Uqnfgt" U { uvgo u" Vge jpnq i { " Tqcf o cr" r tqlgev0" Dghqtg"lqkpk i" CFOD. " jg"ugt xgf" kpfwuv { " Ecpcf c" vj t q w i j" c" xctkgv { "qh" r quk/ vkqp0" Rcu v"cev kxkvku" jcxg" urcpggf" f kxgtug" ctgcu" uwe j" cu" kppqxcvkqp. "umknu"cpf" kpxguv o gpv. " i nqdcn" xc nwg" e jckpu" cpf" geqpq o ke" kpv i tcvkqp. " o cpwhcevwtkp i" ugevqt" r gthqt o cpeg. "cpf" fghgpeg"ugevqt" r gthqt o cpeg" cpf" ceswkvkqp0" J g"ku" c" i tcfvcvg"qh" Fcn j qwukg" Wpkxgtukv { " ykvj" cp" OC"kp"geqpq o keu0"

I tgiqt { "J0" xcp" Dcxgn"ku" c" fghgpeg" uekpvku" ykvj" vjg" Fgrctv o gpv"qh" Pcvkqpcn" Fghgpeg" *FPF+0" Dghqtg"lqkpk i" FPF. " jg" tgegxgf" c" Rj F"kp" r j { ukeu. " cpf" yqtmg f" cu" c" uvchh" uekpvku" cv" Qzht f" Kpuvtw o gpvu" kp" vjg" Wpkvgf" Mkp i fq o. " cv" Nqem jggf/ Octvkp" kp" Rcnq" Cnvq. " cpf" cv" vjg" Egpvgt" hqt" Tg o qvg" Ugpukp i" kp" Hekthcz0" F t0" xcp" Dcxgn" lqkpgf" FPF" kp" 4222. " cpf" uvctvgf" yqtm" qp" pxcn" uwtxgkncpeg" cpf" cdqxf/ ycvgt" ycthetg0" Htq o "4224"vq"4228. " jg" fguki pgf" cpf" gxcnwcvgf" lqkp" o knkvct { "gzrgtk o gpvu0" J g"uwvfkgf" fghgpeg" U (V"qr gtcvkqp" cv" vjg" FPF" hcd" kp" Qwvcyc" htq o "4228"wpvkn"422. :. " y jgp" jg" lqkpgf" vjg" Ocvgtkgn" I tqwr" Qrgtcvkqpcn" Tgugctej" vgc o 0"

Pqt o cp" Ygkt"ku" Ugpqat" Ceeqwpv" Gzgewkxg" Ugewtkv { "Rtqfwevuk" Cgtqurceg" cpf" Fghgpeg" cv" vjg" Ecpcf kcp" Eq o o gtekn" Eqtrqtcvkqp0