



BOARD OF TRUSTEES Report

To:	Board of Trustees & Capital Assets and Finance Committee	Date of Report:	2/18/2022
From:	VicePrincipal (Finance and Administration)	Date ofChoose Committee or enter Approval:	N/A
Subject:	FinancialProjection as aDecember31, 2021	Date of Board Committee Meeting:	3/4/2022
Responsible VicePrincipal (Finance and Administration) Portfolio:		Date of Board Meeting:	3/4/2022

1.0 PURPOSE

- For Approval
- ForDiscussion
- ForInformation

2.0 MOTIONDISCUSSION

This report is for information only.

3.0 EXECUTIVE SUMMARY

This report provides the Board of Trustees and the Capital Assets and Finance Committee with an overview of projected financial results for both the Operating and Ancillary Funds and the Bader International Study Centre.

2021-22 Projected Financial Result

The Operating Fund is currently projecting a deficit of \$28.1 million against the budgeted deficit of \$40.1 million. The COVID-19 pandemic continues to create conditions that have led to shortfalls in revenue streams mainly in international tuition fees. The projected deficit excludes investment income of \$34.7 million.

6.0 ANALYSIS

Operating Budget

A summary version of the 2022 Operating Budget is presented in the table below.

		Amounts presented in millions				
		Approved budget	Actuals	Variance		
		2021 Actual	2022 Budget	2022 Actual		
		13.2	13.5	0.3		
		8.9	8.0	(0.9)		
		675.2	651.7	(23.5)		
(9)	Faculties & Schools Allocations		410.8	390.9	(19)	
(3)	Shared Services Allocations		173.9	173.6	(0)	
(1)	Utilities		17.5	17.6	0	
-	Student Aid		29.3	29.3		
-	Other Allocations***		15.0	15.0		
(0)	Flow Through Expenses		15.4	12.5	(2.9)	
		(4.2)	(4.2)	-	Overhead Cost Recoveries	
d)		0.8	(0.3)	(1.0)	To be Allocated / (Funded)	
	to External Entities	1.3	0.9	(0.4)	Indirect Costs of Research	
	Cost	15.4	15.4	-	Transfer to Capital Budget	
	Expenditures	675.2	651.7	(23.5)	Total Allocations and Expenses	
		3.2	3.8	0.6	Transfer to Pension Reserve	
		(40.1)	(23.1)	17.0	Budget (deficit) / surplus	
			43.3	26.9	(16.4)	Excess Funding from Carryfor
			(3.2)	(3.8)	(0.6)	Contributed to Pension Res
			40.1	23.1	(17.0)	Drawdown of / (Contribution

income, and research overhead.
strategic priorities and compliance and contingency.

**Other revenue is comprised of unrestricted donations, other
***Other allocations is comprised of infrastructure renewal, s

Revenues

Student Fees

Most of the revenue in the operating fund is derived from enrolment. The University is projecting shortfalls on undergraduate tuition.

Type	Amount	Amounts presented in millions
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Central reserves are projecting a drawdown of \$419 million from carryforward against a budgeted drawdown of \$2 million, an unfavourable variance of \$4 million. Details are presented below.

Affiliated Entities

The information summarized below represents the combined operations of the Bader International Study Centre, which include the operations of the Bader International Study Centre (BISC) and Herstmonceux Castle Enterprises Limited (HCE). The combined BISC amounts are not a full consolidation; as a result, there may be some sales and expenses between the entities, which will be eliminated through consolidation at year end. All amounts below are reported in pounds sterling.

APPENDIX I Queen's University 2021-22 Ancillary Financial Report